ACTION PLAN 2024-2026

areas which need improvement – weaknesses

No	Principle	Proposed action	Person/unit responsible	Indicator	Timeline
	Accountability: the principles of sound, transparent and efficient financial management as well as ethical principles are respected by ID PAN.				
1		Information meetings for employees of ID PAS explaining the rules for the distribution and spending of funds (subsidy, funds from scientific projects and research services, profit) and the management of the Institute's property	Chief Accountant	attendance list, number of meetings, survey verifying understanding of the topic after the meeting, frequently asked questions - tab in the intranet	03/2024 03/2025 03/2026
2		Training for ID PAS employees on the principles of spending public funds	Department of Administration Department of the Finance and Accounting	attendance list, number of meetings, survey verifying understanding of the topic after the training	03/2024 03/2025 03/2026
3		Providing information on the principles of distribution and spending of public funds on the intranet	Board of Directors ID PAS	information available in the intranet	03/2024 03/2025 03/2026

	Relations with supervisors: at the Institute there is established a structured and regular relationship of young researchers with their supervisor(s) and departmental representative(s) so as to take full advantage of their relationship with them.				
4		Development and implementation of a code of good practice for scientific supervisors at the ID PAS	Board of Directors ID PAS	document	06/2024
	Supervision and managerial duties: senior researchers play a multi-faceted role as supervisors, mentors, career advisors, leaders, project coordinators, managers or science communicators.				
5		Soft and hard skills training Training in the field of career counselling	Deputy Directors	attendance list, number of meetings, survey verifying understanding of the topic after the meeting, frequently asked questions - intranet tab, number of emails with information on open trainings, number of available documents concerning the development of selected competences	Continuous action
	Non-discrimination: the Institute does not discriminate against researchers in any way on the basis of gender, age, ethnic, national or social origin, religion or belief, sexual orientation, language, disability, political opinion, social or economic condition.				
6		Translation of the most important regulations, orders, announcements and internal documents into English	Board of Directors ID PAS	translated documents	Continuous action
7		Bilingual mail communication	Relevant organizational units preparing the document	number of e-mails sent – annual report	Continuous action

	Career development: the Institute has a strategy of career development for R1-R4 researchers that is in line with national regulations.				
8		Development of regulations for professional promotion	Board of Directors ID PAS	document prepared	04/2024
9		Elaboration of a career development program for a group of R1 and R2 scientists - recommendations	Deputy Director for Scientific Affairs	document prepared	04/2024
	Value of mobility: the Institute recognises the value of geographical, intersectoral, inter- and trans-disciplinary and virtual mobility as well as mobility between the public and private sector; supports researchers coming to the Institute and stimulates mobility of researchers employed.				
10		Information meetings on the possibility of applying for trips to other entities	Department of Scientific Information	attendance list, number of meetings, survey verifying understanding of the topic after the meeting	Continuous action
	Access to research training and continuous development: the Institute enables professional development and continuous improvement through access to measures for the continuing development of skills and competencies (workshops and trainings).				
11		A survey addressed to employees regarding training needs organized by the ID PAS	Deputy Directors	framework training plan for the next year	12/2024 12/2025 12/2026
	Access to career advice: career advice is offered to researchers at all stages of their careers.				

12		Organization of meetings with employees of institutions supporting researchers in search of national opportunities and international research projects	Department of Scientific Information	attendance list, number of meetings, survey verifying understanding of the topic after the meeting	Continuous action
	Intellectual Property Rights: according to the IPR regulations, the Institute ensures that researchers at all career stages reap the benefits of the exploitation (if any) of their R&D results through legal protection and, in particular, through appropriate protection of Intellectual Property Rights, including copyrights.				
13		Creating a tab on the intranet dedicated to commercialization	Deputy Director for organisation and development	information available in the intranet	12/2024
14		Organization of trainings / consultations with a patent attorney	Deputy Director for organisation and development	attendance list, number of meetings, survey verifying understanding of the topic after the meeting,	Continuous action
15		Organization of seminars on intellectual property law	Deputy Director for organisation and development	attendance list, number of meetings, survey verifying understanding of the topic after the meeting,	06/2025
	Co-authorship: co-authorship is viewed positively by the Institute when evaluating staff, as evidence of a constructive approach to the conduct of research. Procedures and good practice at the Institute ensure that each researcher has the right to be recognised and listed and/or quoted, in the context of their actual contributions, as co-authors of papers, patents, etc.				
16		Developing a research policy	Deputy Director for Scientific Affairs	document	06/2025
	Supervision: at the Institute there is a person who is clearly identified and to whom early-stage researchers can refer for the performance of their professional duties. This person plays also an advisory role in terms of career development and fundraising for research.				

17		Appointment of a supervisor for the group of scientists R1 and R2 and determination of the scope of supervision	Director of the ID PAS	Director's orders	03/2024
	Complaints and appeals: the Institute has stablished, in compliance with national rules and regulations, appropriate procedures and an ombudsman-type person to deal with complaints/ appeals of researchers.				
18		Information on the intranet about the disciplinary ombudsman and his responsibilities, the disciplinary committee and the ombudsman for counteracting mobbing and discrimination	Board of Directors ID PAS	intranet content	06/2024
	Participation in decision-making bodies: the Institute has a body that regularly meets the Directors consisting of researchers at all stages of their career.				
19		Appointment of Young Researchers Council ID PAS	Director of the ID PAS	Director's order appointing the Young Research Council, Regulations of the YRC ID PAS	04/2024
20		Information activity of YRC ID PAS	Young Researchers Council ID PAS	intranet tab, number of meetings with young scientists	2024-2026
21		Meetings of YRC ID PAS and R1-R2 supervisor with the Director of the ID PAS	Young Researchers Council ID PAS	minutes from meetings	2024-2026
	Recruitment: the Institute ensures that the entry and admission standards for researchers dependig on their career stage, are clearly specified.				

22		Updating the regulations for conducting competitions and employment in scientific positions	Director of the ID PAS	document	03/2024
	Recruitment: the Institute ensures recruitment procedures which are open, efficient, transparent, supportive and internationally comparable, as well as tailored to the type of positions advertised.				
23		Development of OTM-R policy	Deputy Directors	document	03/2025
	Transparency : the Institute informs, prior to the selection, about the recruitment process and the selection criteria, the number of available positions and the career development prospects. Candidates are also informed after the selection process about the strengths and weaknesses of their applications.				
24		Introduction to negative decisions after 2nd stage of recruitment information of candidate's strengths and weaknesses	Recruitment committees	negative decisions with justification	Continuous action